

**Affinity Water Finance (2004) PLC  
(the "Company")**

£250m of 5.875% Sterling Denominated Guaranteed Notes Due 2026  
issued by the Company and guaranteed by Affinity Water Limited ("Affinity Water")

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**AFFINITY WATER ANNOUNCES CHANGE TO ITS BOARD OF DIRECTORS**

**1 December 2023**

Affinity Water Limited ("Affinity Water") announces that Shelley Malton, Director of Operations at NatWest Group plc has been appointed as an independent non-executive director with effect from 1 December 2023.

Shelley is a FTSE-30 operating Board level Managing Director, with a strong commercial focus delivering customer centricity, people leadership, cultural and transformational change. She brings a 25+ year track record in customer experience turnaround, operations, digital, cyber, and commercial roles in global, regulated businesses of high complexity across multiple sectors.

Chairman of Affinity Water, Ian Tyler said:

*"I welcome Shelley to the Board and look forward to working with her. I feel confident that, as we close out the AMP7 regulatory period, her skills and experience will provide additional balance to our Board as we embark on delivering our new commitments to customers, communities, and the environment for the AMP8 regulatory period and beyond."*

Shelley Malton said:

*"I am delighted to be joining the Board at Affinity Water. It is an exciting time to join the industry as Affinity looks to deliver on its AMP7 commitments. I look forward to being a part of the journey as the company transitions into the AMP8 regulatory period."*

ENDS

For further information, please visit our website or contact:  
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